

#### **PSM UPDATES:**

# **DISEASES**

- Father of Public Health- Cholera
- Barometer of Social Welfare- Tuberculosis (said by William Osler)
- Slims' Disease- HIV/AIDS
- Black sickness- Kala Azar (Leishmaniasis)
- Black Death -Plague
- Cerebrospinal fever- Meningococcal meningitis
- Break bone fever- Dengue
- 5-day fever-Trench fever
- 8<sup>th</sup> day disease Tetanus neonatorum
- Hansen's disease -Leprosy

#### **INSTITUTES:**

Institute	Location
Central Drug Research Institute (CDRI)	Lucknow
National Institute of occupational health	Ahmedabad
Central Research Institute	(Kasauli)
National Tuberculosis Institute (NTI)	Bangalore
National Environmental Engineering	Nagpur
Research Institute (NEERI)	
National Institute of Communicable	New Delhi
Disease (NICD)	
National Institute of Virology (NIV)	Pune
National Institute of Nutrition (NIN)	Hyderabad
National JALMA Institute of Leprosy	Agra
Tuberculosis Research Institute (TRC)	Chennai

**State Medicine**; Provision of free medical services to the people at government expense

<u>Socialised Medicine</u>; Provision of medical service and professional education by the State (as in state medicine;) but the programme to operated and regulated by professional groups rather than by government

- Prevents competition between practitioners and clients
- Provision of medical services supported by state government
- Ensures social equity that is universally operated by professional health services

Social medicine: Study of the social, economical, environmental cultural psychological and genetic factors,

DAMS

which have a bearing on health.

#### **MEASUREMENTS**

# **HUMAN DEVELOPMENT INDEX (HDI)**

- Composite index combining 3 indicators
- Longevity
- Knowledge
- Income real GNI per capita in PPP in US\$

[PPP – Purchasing Power Parity - Number of units of a counting currency required to buy the same amount of goods & services in domestic market as one dollar would by in USA.

HDI - Range 0-1

Individual Index = Actual value - Min. value

Max. Value - Min value

## Requirement:

Fixed	Min value	Max value
LE <sub>0</sub>	20 yrs	83.4 yrs
Mean years of schooling	0	13.1%
Expected years of schooling	ng 0	18%
Per capita GNI	\$100	\$107721

### 3 categories

High HDI (≥ 0.800) (Iceland / Norway / Australia)

Medium HDI (0.500 to 0.799) - India

Low HDI (< 0.500) (Sierra leone / Niger)

### **HUMAN POVERTY INDEX (HPI)**

Measures **deprivation** in basic dimension of human development (Complementary to **HDI** which measures **achievement**)
Range – 0-100

# **HPI-1 (Developing countries)**

3 basic dimensions

- a) A long & healthy life = vulnerability to death at early age P (of not surviving to age 40)
- b) Knowledge adult literacy rate
- c) Decent Standard of living unweighted average of 2 indicators
  - i) % of population not using improved water source
  - ii) % of children underweight for age



## □ INDICATORS OF HEALTH

# A) MORTALITY INDICATORS-

Crude death rate, Life Expectancy (indication of S.E. development), IMR, Child mortality rate, specific mortality rate, Proportionate Mortality Rate

# **B) MORBIDITY INDICTORS-**

- Incidence & prevalence
- Notification rate
- Attendance in OPDs/health centers
- Admission, readmission & discharge rate
- Duration of hospital stay
- Spells of sickness/Sickness absenteeism

# C) DISABILITY RATES-

- i) Event type -No. of days of restricted activity
  - -Bed disability days
  - -Work/School loss days
- ii) Person type –Limitation of mobility (confined to bed) -limitation of activity

# D) HEALTH CARE DELIVERY INDICATORS-

- -Doctor population ratio
- -Doctor Nurse ratio
- -Population bed ratio
- -Population per PHC/SC

### **E) UTILIZATION RATES-**

E.g. % of infants fully immunized against 6 EPI diseases
Bed occupancy rate
Average length of stay
Bed turn over ratio

# **□** STANDARDIZED DEATH RATE:

Method to compare death rates of two populations.

Two methods - Direct & Indirect

### **■** Direct standardization

Age specific death rates of *study population* are applied to *standard population* 



# 2 requirements

Availability of age specific death rates (ASDR)

Availability of population in each age group

# ■ Indirect standardization (SMR)

- Mortality rates of *standard population* are applied to *study population* 
  - o Standardized Mortality Ratio (SMR) = Observed Deaths x 100
    - Expected Deaths
- If the SMR is greater than 100, then the particular group has a great mortality risk than that of total population

# **ISOLATION PERIODS**

Disease	Duration of isolation
Chicken pox	Until all lesions crusted, usually about 6 days after onset of rash
Measles	From the onset of catarrhal stage through 3 <sup>rd</sup> day of rash
German measles	None, except that women in the 1 <sup>st</sup> trimester or sexually active, non-immune women in child bearing years not using contraceptive measures should not be exposed
Cholera, Diphtheria	3 days after tetracycline started, until 48 hrs of

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antibiotics (or -ve cultures after treatment)
Until 3 consecutive negative stool cultures
3 weeks
3 days after onset
2 weeks adult, 6 weeks pediatric
Until 3 weeks of effective chemotherapy
6 days after onset of rash
Until swelling subsides
4 weeks or until paroxysms cease

# **DISINFECTION**

Material	Methods
Inoculating loops or wire, tip of forceps and searing spatulas	Flaming
Contaminated cloth, animal carcasses & pathological material	Incineration
Glasswares, syringes, petridishes, test tubes, flasks, surgical instruments	Hot air oven
Most of the culture media	Autoclaving
Sharp instruments	5% cresol
Cystoscopes, bronchoscopes, corrugated rubber, anesthetic tubes, face masks, plastic endotracheal tubes	Glutaldehyde
Milk	Pasteurization



Suture material except catgut	Autoclaving
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Catgut	Ioninzing radiation
Dressings, apron, gloves, catheters, surgical	Autoclaving
instruments except sharp ones	Autociaving
Heat sensitive catheters, wards, labs, OT	Formaldehyde gas or
Treat sensitive catheters, wards, labs, or	UV rays
	-
Culture media containing egg, serum or sugar	Tyndallisation

### VACCINATION

# **HISTORY:**

- 1978 Expanded program on Immunization (EPI) introduced in India; Introduction of BCG, DPT,
   OPV & Typhoid; Mainly in urban areas
- 1985 EPI was renamed as Universal Immunization Program (UIP); Measles was added;
- 1990 Vitamin A supplementation
- 1992 Child survival & safe motherhood program (CSSM)
- 1995 Polio National Immunization Days (Pulse polio rounds)
- 1997 Reproductive & Child health program I
- 2005 RCH-II & The National Rural Health Mission (NRHM)

# **STRAINS**

Vaccine	Strain(s)
BCG	Danish-1331 strain (WHO recommended)
Measles vaccine	Edmonston Zagreb strain (MC) Schwartz strain
Mumps vaccine	Jeryll Lynn strain
Rubella vaccine	RA 27/3
Yellow fever vaccine	17 D strain

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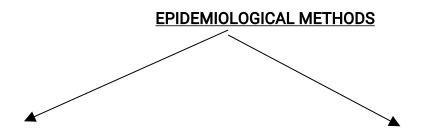
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Varicella vaccine	OKA strain
Japanese encephalitis	Nakayama strain
vaccine	Beijing P3 strain
	SA 14-14-2 – live vaccine(Used in India)
Swine flu vaccine (killed)	A7/California/2009
Malaria vaccine	SPI 66 strain
	Pf 25 strain
HIV vaccines	mVA (modified Vaccinia Ankara) strain
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# **CASES OF DELAYED IMMUNIZATION**

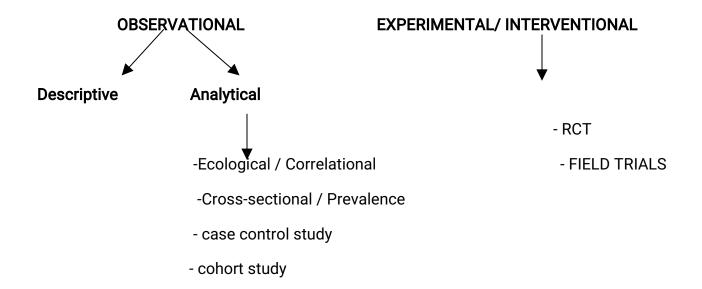
# • A completely unimmunized child

- At 9 months of age should receive: BCG, DPT-1b (next two doses one month apart each and booster after 1 year of 3<sup>rd</sup> dose), OPV-1 (next two doses one month apart each and booster after 1 year of 3<sup>rd</sup> dose), HepB-1 (next two doses one month apart each), Measles, and Vitamin A (1 Lac IU)
- At 18 months of age should receive: DPT-1 (next two doses one month apart each and booster after 1 year of 3<sup>rd</sup> dose), Measles (if not suffered from measles disease previously), and Vitamin A (2 Lac IU)

### STUDY DESIGNS





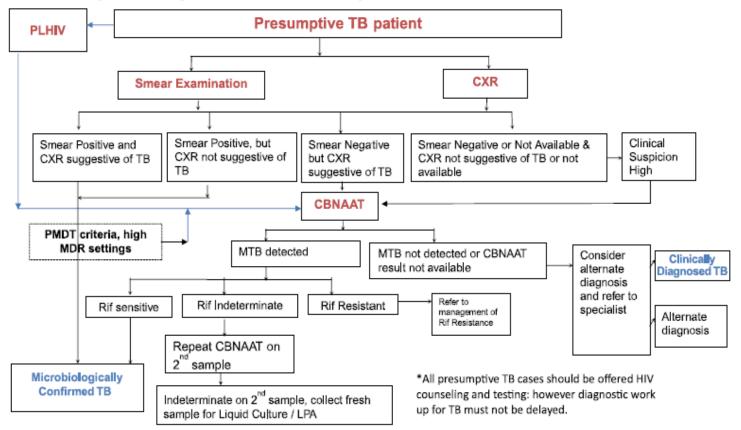


# **DIFFERENCE**

Case Control	Cohort
Proceeds from "effect to cause"	Proceeds from "cause to effect"
1. Starts with disease	Starts with exposure to suspected cause
2. Fewer no. of subjects	Large number of subjects
3. Suitable to rare disease	Not for rare
4. Quick research	Long follow-up period
5. Yield OR (estimate of RR)	Yield RR, AR
6. Yield information about multiple risk factors.	Yield information about multiple outcome
7. Inexpensive	Expensive



# Diagnostic algorithm for pulmonary TB



# Recent changes in Tuberculosis guidelines 2016

- 1. 3 new goals cure, prevent resistance and break chain of transmission
- 2. Introduction of daily regime: Being pilot tested at Gujarat, Maharastra, Jharkhand, Sikkim and Himachal Pradesh
- 3. Definition and treatment of mono and poly resistance apart from MDR and XDR Tuberculosis
- 4. Treatment in CAT 1 2(HRZE) + 4 (HRE): Continue ethambutol in continuation phase too
- 5. Treatment in CAT 2 2(HRZES) + 1(HRZE) + 5(HRE)
- 6. Introduction of Bedaquiline as a new drug:
  - a) ATP synthase inhibitor specifically targets myc. Tb



- b) Indicated in age more than 18 years
- c) Contraindicated in pregnancy and those taking hormonal OCP
- d) It may be given in patients with stable arrhythmia
- e) MDR TB/ XDR TB under DOTS
- f) Rolled out at 6 government hospitals, 104 districts across 5 states drug not available in retail market
- g) Decrease duration from 24 to 30 months to 12 months
- 7. Definition of presumptive tuberculosis: Duration > 2 weeks etc.
- 8. New algorithm to diagnose Tuberculosis pulmonary, extrapulmonary, drug resistant.
- 9. Introduction of Newer molecular methods like CBNAAT and line probe assay in diagnostic algorithm apart from smear microscopy and chest X ray
- 10. Diagnosis of tuberculosis based on X-ray will be called as Clinically diagnosed tuberculosis.
- 11. Sputum should be around 2ml and preferably be mucopurulent
- 12. Follow up New and previously treated Drug sensitive pulmonary tuberculosis No need to extend Intensive phase, sputum microscopy at end of IP and end of treatment, weight monthly, chest x-ray if required

# 13. **Follow up** –

- a) MDR tuberculosis sputum smear monthly 3,4,5,6,7 months in intensive phase and at 3 months interval in continuation phase 9,12,15..., extend IP phase by maximum 3 months total of 9 months
- b) Monitoring health status of Tb treated patients (for recurrence of TB) for 24 months after treatment
- c) Online monitoring of treatment adherence through 99dots programme (currently it is on pilot basis running for TB- HIV patients)
- d) Intensified TB case finding in clinically, socially and geographically vulnerable population. It's a provider initiated activity
- 14. Now 'TB suspect' term is replaced by 'presumptive TB case'
- 15. In diagnostic algorithm sputum examination along with chest x-ray is recommended
- 16. 'NSP' term is replaced by 'microbiologically confirmed case'
- 17. NSN and others r called now onwards 'clinically diagnosed TB' case. (terms replaced)
- 18. Cat I, Cat IV terminologies are obsolete and replaced by drug sensitive (new or previously treated) and drug resistant TB categories



# **ENVIRONMENTAL HEALTH**

# **WATER QUALITY CRITERIA**

Acceptability aspects	Microbiological aspects
Turbidity < 5 NTU	(bacteriological INDICATOR)
Colour - Upto 15 TCU	
pH 6.5 – 8.5	Primary indicator – E.coli
Total dissolved solids < 1000 mg/L	Supplementary indicators -
Chlorides = Max. PERMISSIBLE LEVEL ::600mg/L (guideline=200	Faecal streptococci (Recent conta.)
mg/L)	Cl. Perfringens (Remote conta.)
Chemical aspects	Radiological aspects
Arsenic: 0.01mg/l	α activity = 0.1 Bq / L
Nitrites < 3 mg / L (Recent contamination.)	β = 1.0 Bq / L
Nitrates < 50 mg / L (Remote conta.)	

# **NUTRITION**

RDA - energy & protein intake- ICMR (2010)							
	Activity	Energy	Pr	otein (gm/day)			
Adult	Sedentary (S)	2320					
Male	Moderate (M)	27	30		60		
	Heavy (H)	3490					
Adult	Sedentary	1900					
Female	Moderate	223	30		55		
	Heavy	2850					
Pregnancy		+350		78			
		. 600		7.4			
Lactation (0-6mths)		+600		74			

Discussion paper- PSM

DAMS

Lactation (6-12mths) +520 68

Infants 0-6mths 92 kcal/kg/d 1.16/kg

6-12mths 80 1.69/kg

## **OCCUPATIONAL HEALTH**

#### **ESI BENEFITS**

(A) Sickness Benefit(SB): Sickness Benefit in the form of cash compensation at the rate of 70 per cent of wages is payable to insured workers during the periods of certified sickness for a maximum of 91 days in a year. In order to qualify for sickness benefit the insured worker is required to contribute for 78 days in a contribution period of 6 months.

- 1. Extended Sickness Benefit(ESB): SB extendable upto two years in the case of 34 malignant and long-term diseases at an enhanced rate of 80 per cent of wages.
- 2. Enhanced Sickness Benefit: Enhanced Sickness Benefit equal to full wage is payable to insured persons undergoing sterilization for 7 days/14 days for male and female workers respectively.

# **Maternity benefit:**

Confinement: 12 weeksMiscarriage: 6 weeks

> Sickness arising out of confinement: 30 days

> Benefit is around full wages

# (B) Disablement Benefit

- 1. Temporary disablement benefit (TDB): From day one of entering insurable employment & irrespective of having paid any contribution in case of employment injury. Temporary Disablement Benefit at the rate of 90% of wage is payable so long as disability continues.
- 2. Permanent disablement benefit (PDB): The benefit is paid at the rate of 90% of wage in the form of monthly payment depending upon the extent of loss.
- (C) Dependants' Benefit(DB): DB paid at the rate of 90% of wage in the form of monthly payment to the dependants of a deceased Insured person in cases where death occurs due to employment injury or occupational hazards.



(D) Funeral Expenses: An amount of Rs.10,000/- is payable to the dependent.

### **BEHAVIORAL SCIENCES**

#### **PSYCHOLOGY**

- Attitude a relatively enduring organization of benefits around an object, subject or concept which
  predisposes one to respond in some preferential manner.
  - -acquired characteristics
  - -permanent ways of behaving
  - -objective
  - -caught but never taught
- Value the ideals, customs, institutions of a society toward which people of the group have an
  affective regard.
- **Opinions** Views held by people on point of dispute/ Temporary & provisional -inner subjective thought of a person towards an individual on a situation
- **Belief** Views derived from parents, grandparents & other people we respect are permanent, unstable & almost unchanging
- Cultural belief Learned behavior which is permanent & consistent but liable to change
- Learning any relative permanent change in behavior that occurs as a result of practice or experience

<u>3 types</u> – Cognitive learning (knowledge)
Affective learning (Attitude)
Psychomotor learning (skills)

### **HEALTH EDUCATION**

### **Methods In Health Education**

# I) <u>Individual approach-</u>

Personal contact/Home visit/Personal letters

# II) Group approach

- A) Lecture
- B) Demonstration- to teach a slum about ORS.
- C) Discussion
- Focused group discussion (FGD): (6-12 members in a group, group leader should inititate and facilitate the discussion; Nomogram/sociogram: graphical representation of interaction among participants in FGD)
- Panel discussion (Expert panel discusses subject amongst them infront of a large audience, No



order of speeches, audience can take part)

- Symposium (Series of speeches by experts, No discussion among experts, audience can raise question at the end)
- Workshop: A SMALL GROUP working under a facilitator with more emphasis on individual work
- -Conference
- Seminar
- Role play

## III) Mass approach

- -Mass media
- -Direct mailing
- -Posters
- -Health exhibitions
- -Folk methods
- -Internet

# **Delphi Method-**

- Systematic interactive forecasting method for obtaining consensus forecasts from a panel of independent experts.
- Conducted in 2-3 rounds
- Questionnaire used
- Summary at end of each round with reasoning
- Participants are encouraged to revise their earlier answers.
- Till it converge towards the correct consensual answer
- Pre-defined stop criterion No. of rounds / Achievement of consensus / Stability of results
- Most useful to arrive at single decision

#### **HEALTH PLANNING AND MANAGEMENT:**

#### **DEFINITIONS**

## Objective -

- Planned end point of all activities
- is precise (point)
- Either achieved or not achieved

#### Target-

- A discrete activity which helps to measure degree of achievement

#### Goal-

- Ultimate desired state towards which objectives & resources are directed
- Not constrained by time or resources
- Not necessarily attainable

#### Mission-



- is a description of fundamental principle of existence of a programme
- is usually time bound

**Policy** - Guiding principles stated as expectations

**Programme-** Is a sequence of activities designed to implement policies & accomplish objective

Monitoring – part of programme (Performance of planned activities)
 Supervision – performance of people in project
 Evaluation – assessment of project as a whole

### **MANAGEMENT METHODS**

# I) Based On Behavioral Science

- Organizational design
- Personal management
- Communication
- Information System
- Management by objectives (MBO)

## II) Quantitative Method

- Cost benefit analysis
- Cost effective analysis
- Cost accounting
- Input output analysis
- Model
- System analysis
- Network analysis PERT/CPM
- Planning Programming Budgeting system PPBS
- Work sampling
- Decision making

# Cost benefit analysis

- Economic benefit of any programme compare with cost of that programme
- Benefits are expressed in monetary terms (MONEY)
- Main drawback all benefits in the field of health cannot be expressed in monetary terms

### Cost effective analysis (CEA)

- Benefits expressed in terms of **result achieved** (EX- no of maternal deaths avoided per unit cost)
  - Most comprehensive indicator of CEA- QALYs gained

## Cost accounting

- Basic data on cost structure of any programme

# System analysis



- Finding cost effectiveness of available alternatives.

# Network analysis

- A graphic plan of all event & activities to be completed in order to reach on end objective
- 2 types PERT/CPM
  - PERT Programme Evaluation & Review technique
    - Arrow diagram representing logical sequence in with events must take place
  - CPM longest path of network in critical path
    - If any activity along critical path is delayed, the entire project will be

delayed

# **Work sampling**

- **Systematic observation** & recording of activities of one or more individuals carried out at **predetermined or random** intervals.

#### **HEALTH CARE DELIVERY SYSTEM**

# **Principles of PHC (PRIMARY HEALTH CARE)-**

Equitable distribution Community participation Intersectional coordination Appropriate technology

# Health planning in India

- 1. **Bhore committee** (1946)
  - Health survey & development committee

#### **Objectives**

- -3-millions plan: development of PHC in 2 stages: short term and long term
- 3 months training in PSM to prepare Social physicians.

#### 2. Mudaliar committee (1962)

- Health survey & planning committee
- Constitution of All India health services

### 3. Chadah committee (1963)

- Vigilance operation of NMEP (national malaria elimination programme) : responsibilities of general health services (PHC at block level)
  - 1 basic health workers for 10000 population: for malaria vigilance/collection of vital stats & FP
  - Family Planning Health Assistant (FPHA): to supervise 3-4 Basic HW

# 4. Mukerji committee (1965)

- Delink malaria activities from FP
- Separate staff for FP programme (FP-Assistants)



# 5. **Jungalwallah committee** (1967)

- Committee on integration of health services: from highest to lowest level with unified cadre and seniority.
  - Unified approach curative & preventive
  - equal pay for equal work, special pay for special work, No private practice

# 6. Kartar Singh committee (1973)

- "Committee on Multipurpose workers under health & FP"
  - -Each SC should have one male and female heath worker
- ANM → Female Health Worker (Female HW)
- Lady Health visitor → Female Health Supervisor

# 7. Shrivastav committee (1975)

- -"Group on Medical Education & Support Manpower"
- -RURAL HEALTH SCHEME: create para professional health workers from within the community (ex- school teachers)
- -ROME scheme Reorientation of medical education: Attach 3 PHCs to one medical college.
- -Create REFERRAL SERVICE COMPLEX between PHC and higher centres.
- Establishment of medical & health education commission (UGC)
- -- Village health guide scheme

# 8. Krishnan Committee (1983)-

- Urban Revamping Scheme: health posts in urban slums

## 9. Bajaj Committee (1986)-

- -Expert committee for health manpower planning, production and management.
  - Formulation of National Medical & Health Education Policy
  - Formulation of National Health Manpower policy
- 10. Balwant rai Mehta committee : establish 3 tier rural infrastructure (Gram Panchayat, Panchayat Samiti, Zillah Parishad)
- 11. <u>High level expert group (HLEG)</u> under 12<sup>th</sup> five year plan. Recommendations- Universal Health Coverage, 3 year course of Bsc in community medicine/bachelors in rural health care.

# Suggested population norms for health personnel

### 1. VILLAGE LEVEL:

TBA (Traditional Birth Attendant) 1/1000 VHG 1/1000

AWW- 400-800 : plain , 300-800 : hily and tribal ( She is not under MOHFW . Comes under

MWCD.)



2. Health worker (Male/female) /Multipurpose worker (MPW) 1/5000 or 3000 : SC Health Assistants (Male/female) 1/30000 or 20000 : PHC

3. Doctor 1/3500

Nurse 1/5000

4. Lab technician 1/10000

Pharmacist 1/10000

# National health policy (NHP) -2002

- MOHFW, Govt. of India First NHP 1983
- Revised NHP 2002
- Goals
- 2005 Eradicate Polio & Yaws
  - Eliminate Leprosy
  - Establish integrated system of surveillance National health account & Health statistics
  - Increase state sector health spending from 5.5% to 7% of budget
- 2007 Achieved zero level growth of HIV/AIDS
- 2010 Eliminate kala-azar
  - Reduce mortality by 50% due to TB, malaria/Vector Borne Diseases / Water Borne Diseases
  - Reduce prevalence of blindness to 0.5%
  - Reduce IMR to 30/1000 & MMR to 100/1 lac.
  - Increase utilization of public health facilities from <20% to >75%
  - Increase health expenditure as % of GDP from 0.9% to 2.0%
  - Increase the share of central grants to constitute >25% of total health expanding
  - Further increase state sector health spending to 5% of budget
- 2015 Eliminating Lymphatic Filariasis

# 12th FIVE YEAR PLAN TARGETS / NHM targets

- Reducing Maternal Mortality Ratio (MMR) to 1 per 1000 live births. Reducing Infant Mortality Rate (IMR) to 25 per 1000 live births. Reducing Total Fertility Rate (TFR) to 2.1.
- Reducing malnutrition among children of age group 0-3 years to half its present level ie to 23%.
- Reducing anaemia among women by half ie.to 28%.
- Raising the sex ratio for age group 0-6 from 914 to 950.

# National Health Goals for Communicable Diseases UNDER 12<sup>TH</sup> FYP / NHM.

Tuberculosis: Reduce annual incidence and mortality by half



Leprosy: Reduce prevalence to <1/10000 population and incidence to zero in all districts

Malaria: Annual Malaria Incidence of <1/1000

Filariasis: <1 per cent microfilaria prevalence in all districts

Dengue: Sustaining case fatality rate of <1 per cent

Chikungunya: Containment of outbreaks

Japanese Encephalitis: Reduction in mortality by 30 per cent

Kala-azar :Elimination by 2015, that is, <1 case per 10000 population in all blocks

HIV/AIDS Reduce new infections to zero and provide comprehensive care and support to all persons living with HIV/AIDS and treatment services.

# INTERNATIONAL HEALTH

## WHO day theme

2014: Vector-borne diseases (Small creatures, big threat)

2013: Hypertension (High blood pressure)

2012: Ageing & Health: Good health adds life to years

2011: Antimicrobial resistance: no action today no cure tomorrow

2010: Urbanization & health (1000 cities/1000 live)

2009: Save lives, make hospitals safe in emergencies

2008: Protecting health from climate change

2007: Invest in health. Build a safe future

#### WHO Regions - 6 regions with Regional HQ

Region

1) South East Asia (SEAR)

2) Africa

3) America

4) Europe

5) Eastern Mediterranean

Regional HQ

- New Delhi (India)

- Brazzaville (Congo)

- Washington DC (USA)

- Copenhagen (Denmark)

- Alexandria (Egypt)

6) Western pacific - Manila (Philippines)

#### Disease under International Health regulations (IHRs)

Cholera / Plague / Yellow fever / Wild poliomyelitis / Human influenza / SARS / Small pox

## Disease under International Surveillance (WHO)

Louse borne typhus fever / Relapsing fever / Poliomyelitis / Malaria / Human influenza / Rabies / Salmonellosis

#### **Current list of Quarantine disease (CDC)**

Diphtheria / Plague / Yellow fever / Smallpox / Infectious TB / Viral hemorrhagic fever / SARS **NOTE:** 

❖ FOR FURTHER UPDATES ON PSM: please follow my posts in DAMS EXCLUSIVE CLUB under hashtag #shettysPSM



Discussion paper- PSM

❖ FOR DOUBTS IN PSM: please inbox me in facebook in my profile: RAJEEV SHETTY.

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